

TCS-4598-59

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14 April 1959

MEMORANDUM FOR: Deputy Director (Intelligence)

SUBJECT: Example of Single Subject Support Function
at PIC which Compounds Workload

1. As described to you in my memorandum of 16 February and in our separate discussions since that date, the steadily growing and anticipated workload at PIC is of such magnitude that we should anticipate slippage in our production schedules and attenuation of some of our support functions in future operations at present strength.

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2. As an example of how our support function of even a single subject can be compounded to further add to our workload while reducing time available to analysts for report production, I am forwarding herewith the Schedule of Past and Projected JP 15-58 Briefings prepared by Mr. [REDACTED] at my request. This has taken considerable analyst time in preparation and movement of materials, presentation, discussions, follow up details and the like. I am confident that the importance of JP 15-58 more than justified this expenditure but seek to use this merely as an example of the picture being worth a thousand plus words and the fact that we have hundreds of thousands of pictures to serve hundreds of CIA requirements. Given enough time we will give everyone a response to his requirement. Some of those who cannot wait might be expected to be annoyed with us. Some of the offices, particularly OSI, have exerted considerable internal effort to adjust the priorities of their requirements most rigorously to give us the best guidance possible as to what they feel to be their highest priority needs.

3. I know not what the Larocque Committee is doing, if anything, in this regard, but I feel that CIA should soon establish an apparatus for priority of production control analogous to existing apparatus for priority collection control.

4. As I have stated before, I know no pat answer to this problem, but would seek to establish with you and the many others we serve the patient consideration and environment of understanding which will

~~MANAGE VIA TALENT~~

~~CONTROL AND ONLY~~


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permit us to work out our problems together with minimum friction and complaint.


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ENCL: Schedule of JP 15-58 Briefings

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CONTROL SYSTEM ONLY